National Credit Union Administration



Operating Fund

Financial Highlights
January 31, 2012

May Ann Woods

Mary Ann Woodson
Chief Financial Officer

FINANCIAL HIGHLIGHTS AS OF JANUARY 31, 2012

Balance Sheets

Cash and cash equivalents had a month-end balance of approximately \$32.2 million. Its balance decreased \$4.8 million primarily for the payment of operating expenses. The cash position is considered to be sufficient to cover current and future obligations of the Fund.

Statements of Revenues, Expenses, and Changes in Fund Balance

Net income for the month was \$1,456,000. Interest income on overnight investments has averaged 0.03% during the year, versus 0.19% during the same period last year.

Statements of Cash Flow

The cash position decreased \$4.8 million since last month. Operating activities generated the major portion of the net change in cash. Also, a total of \$114,000 was invested in new capital assets, and a total of \$112,000 in cash was used to reduce or repay the NCUSIF note payable long-term liability which has a balance of \$15.6 million on the balance sheet.

Budget (Year-to-Date)

Agency spending was under the year-to-date budget by \$5.1 million or 25.8 percent, compared to being under the year-to-date budget by approximately \$5.7 million or 30.9 percent during the same period last year. Of the total variance, employee pay and benefits was under budget by \$0.6 million or 4.0%, travel was under budget by \$1.9 million or 84.0%, and the remaining expense categories combined were under budget by \$2.7 million or 81.8%.

The average annualized travel spend per FTE has been \$3,684 this year, which is \$1,130 less than last year.

Vacancies

The Agency had 85 vacancies as of this month. Of the 85 vacancies, 43 were in the central office and 42 were in the regions and AMAC. The 85 vacancies represent 6.7% percent of total authorized staff of 1,259.50.

BALANCE SHEETS AS OF JANUARY 31, 2012 AND JANUARY 31, 2011 (Dollars in thousands)

	1/31/2012	12/31/2011	1/31/2011
ASSETS	•		
CASH AND CASH EQUIVALENTS	\$ 32,206	\$ 36,982	\$ 16,675
DUE FROM NATIONAL CREDIT UNION SHARE INSURANCE FUND	-	1,182	11,008
EMPLOYEE ADVANCES	123	43	52
OTHER ACCOUNTS RECEIVABLE	8,020	885	228
PREPAID EXPENSES AND OTHER ASSETS	1,092	1,015	1,371
ASSETS HELD FOR SALE	397	397	868
FIXED ASSETS — Net of accumulated depreciation of \$25,426 as of January 31, 2012	31,452	31,760	31,171
INTANGIBLE ASSETS — Net of accumulated amortization of \$8,613 as of January 31, 2012	7,085	7,367	5,718
TOTAL	\$ 80,375	\$ 79,631	\$ 67,091
LIABILITIES AND FUND BALANCE			
LIABILITIES: Accounts payable Obligations under capital leases Accrued wages and benefits Accrued annual leave Accrued employee travel Note payable to National Credit Union Share Insurance Fund	\$ 5,826 58 10,571 12,699 - 15,644	\$ 7,074 58 9,295 12,699 628 15,756	\$ (5,600) 24 9,177 11,401 - 16,985
Total Liabilities	44,798	45,510	31,987
COMMITMENTS AND CONTINGENCIES		· .	
FUND BALANCE	35,577	34,121	35,104
TOTAL	\$ 80,375	\$ 79,631	\$ 67,091

STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN FUND BALANCE FOR THE PERIODS ENDED JANUARY 31, 2012 AND JANUARY 31, 2011 (Dollars in thousands)

	YEAR-	TO-DATE	MONTH		
	2012	2011	2012	2011	
REVENUES:	**************************************				
Operating fees	\$ 7,420	\$ 7,193	\$ 7,420	\$ 7,193	
Interest	. 1	4	1	. 4	
Other	65	. 19	65	19	
Total Revenues	7,486	7,216	7,486	7,216	
	1		2		
EXPENSES, NET:		:			
Employee wages and benefits, net	5,428	4,686	5,428	4,686	
Travel	135	318	. 135	. 318	
Rent, communications, and utilities	107	65	107	65	
Contracted services	171	44	171	44	
Other	189	(93)	189	(93)	
	•				
Total Expenses	6,030	5,020	6,030	5,020	
	,		•		
EXCESS OF REVENUES OVER EXPENSES	1,456	2,196	1,456	2,196	
FUND BALANCE—Beginning of year	34,121	32,908	34,121	32,908	
FUND BALANCE—End of year	\$ 35,577	\$ 35,104	\$ 35,577	\$ 35,104	
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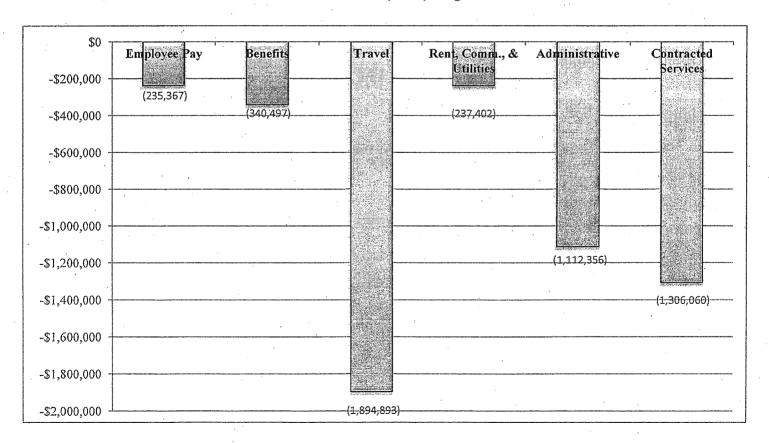
STATEMENTS OF CASH FLOWS FOR THE PERIODS ENDED JANUARY 31, 2012 AND JANUARY 31, 2011 (Dollars in thousands)

		YEAR-TO-DATE		MONTH		
		2012	2011	2012	2011	
CASH FLOWS FROM OPERATING ACTIVITIES:						
Excess of revenues over expenses	\$	1,456	\$ 2,196	\$ 1,456	\$ 2,196	
Adjustments to reconcile excess of revenues over expenses to net	Ф	1,450	Φ 2,190	\$ 1,450	φ 2,190	
cash provided by operating activities:						
		176	415	4516	41.5	
Depreciation and amortization		476	415	476	415	
Provision for loss on disposal of employee residences held for sale			-		- · · · - · ·	
(Gain) loss on fixed asset retirements		-	-	-	- .	
(Increase) decrease in assets:		1 100	(0.151)	1 100	(0.151)	
Due from National Credit Union Share Insurance Fund		1,182	(8,151)	1,182	(8,151)	
Employee advances Other accounts receivable		(80)	(2)	(80)	(2)	
		(7,135)	121	(7,135)	121	
Prepaid expenses and other assets (Decrease) increase in liabilities:		(77)	-	(77)	-	
	*	(1.040)	(10.642)	(1.249)	(10 (42)	
Accounts payable		(1,248)	(10,643)	(1,248)	(10,643)	
Accrued wages and benefits Accrued annual leave		1,276	. 596	1,276	596	
Accrued employee travel		(628)	(532)	(628)	(532)	
Accided employee traver	_	(028)	(332)	(028)	(332)	
Net each approided by an austina estivities		(4.770)	(16,000)	(4.779)	(16,000)	
Net cash provided by operating activities	-	(4,778)	(16,000)	(4,778)	(16,000)	
CASH FLOWS FROM INVESTING ACTIVITIES:						
		114	212		. 212	
Purchases of fixed assets		114	313	114	313	
Purchases of employee residences held for sale Proceeds from sale of employee residences held for sale			. (171)	-	(171)	
Proceeds from sale of employee residences field for sale	_					
Not and an I'm to a discount the			1.40		1.40	
Net cash used in investing activities		114	. 142	114	142	
CARL DI OVER DO A PRALADIONIO A CONTRIBUTO						
CASH FLOWS FROM FINANCING ACTIVITIES:		(445)	(110)	. (110)	(110)	
Repayments of note payable to National Credit Union Share Insurance Fund		(112)	(1.12)	(112)	(112)	
Principal payments under capital lease obligations		-	-	-		
Not each used in Green in a satisfation		(110)	(112)	(110)	(112)	
Net cash used in financing activities		(112)	(112)	(112)	(112)	
NET INCHEASE (DECREASE) IN CASH AND CASH POLITY AT PNITS		(4770)	(15.070)	(4.776)	(15.070)	
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		(4,776)	(15,970)	(4,776)	(15,970)	
CASH AND CASH EQUIVALENTS—Beginning of year		36,982	32,645	36,982	32,645	
CAUTAIND CAUT EQUITALENTS—Deginining of year		30,962	32,043	30,962	32,043	
CASH AND CASH EQUIVALENTS—End of year	¢	32 206	¢ 16.675	¢ 22.20¢	¢ 16.675	
CVOIT VIAN CWOLL EGOLA VIPENTO ENIC OLACEL	Φ	32,206	\$ 16,675	\$ 32,206	\$ 16,675	
CASH PAYMENTS FOR INTEREST	¢	27	¢ 21	¢ 27	© 21	
CHOILLY HABRIST ON THE CONCOL	· <u>\$</u>	27	\$ 31	\$ 27	\$ 31	

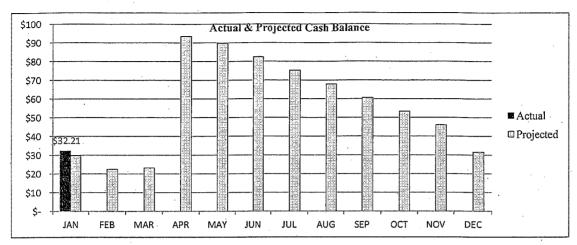
YEAR-TO-DATE BUDGET REPORT ANALYSIS (BEFORE OVERHEAD TRANSFER RATE) AS OF JANUARY 31, 2012 AND JANUARY 31, 2011

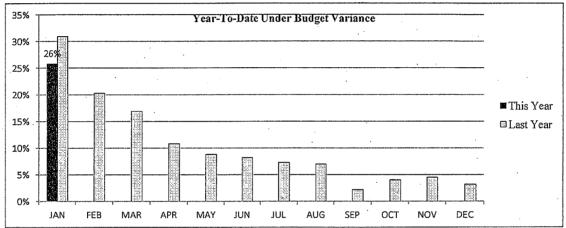
	2012			2011				
	BUDGET	ACTUAL	DIFF	%	BUDGET	ACTUAL	DIFF	%
Employee Pay	10,852,260	10,616,893	(235,367)	-2.2%	10,165,163	9,083,822	(1,081,341)	-10.6%
Benefits	3,545,922	3,205,425	(340,497)	-9.6%	3,017,765	2,693,199	(324,566)	-10.8%
Travel	2,255,480	360,587	(1,894,893)	-84.0%	2,037,155	464,317	(1,572,838)	-77.2%
Rent, Comm., & Utilities	456,532	219,130	(237,402)	-52.0%	427,335	117,201	(310,134)	-72.6%
Administrative	1,121,599	9,243	(1,112,356)	-99.2%	1,120,991	485,440	(635,551)	-56.7%
Contracted Services	1,669,722	363,662	(1,306,060)	-78.2%	1,596,751	(145,079)	(1,741,830)	-109.1%
TOTAL	19,901,515	14,774,940	(5,126,575)	-25.8%	18,365,160	12,698,900	(5,666,260)	-30.9%

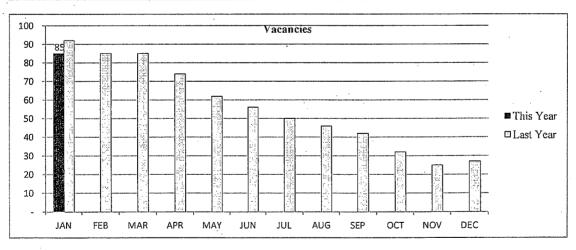
Amount Over (Under) Budget



GRAPHS AND RATIOS AS OF JANUARY 31, 2012 AND JANUARY 31, 2011







\cdot	1/31/2012	1/31/2011	
Retained earnings / Total assets	44.26%	52.32%	
YTD interest income to average investments (annualized)	0.03%	0.19%	
Annualized travel spend per employee	\$3,684	\$4,815	
Net year to date cash inflow (outflow) in millions of dollars	(\$5)	(\$16)	
Cash and overnight investments / Total assets	40.07%	24.85%	
Overhead transfer rate	59.30%	58.90%	